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MAY 13 1946

MEMORANDUM FOR: Acting Chief, Central Planning Staff

SUBJECT: Pattern for C.I.G. Planning Activities

1. This memorandum is presented informally so that it may be considered quickly, in order if possible to simplify and standardize the approach to several current problems.

2. The reasons which have led to its preparation and presentation are:

a. To suggest a method of handling the over-all problem of C.I.G. on its planning side.

b. To clarify the central problem of the Intelligence Branch, that of coordinating research, which is incorporated in Planning Directive No. 32.

c. To present a possible approach for the handling of other Planning Directives.

3. As a natural result of the newness of C.I.G. and inevitable uncertainty as to how it would work in practice, the Central Planning Staff has been considering a number of problems which have been put up to it by various agencies. These problems have come up haphazardly and the lack of an over-all pattern has forced piecemeal consideration. There has also been a tendency towards separate handling of collection problems and research problems, with coordination assumed to flow from the propinquity of the Information and Intelligence Branches. The solution of problems such as Scientific Intelligence, Foreign Industrial Establishments, Foreign Petroleum Developments, Resources Potential Program, JISPB, Coordination of Geographic and Related Intelligence, would be facilitated by the establishment of a general plan of attack.

4.

a. The informal diagram attached shows three over-all committees under the direction of the Director of Central Intelligence; one for collection problems; one for production problems; one for publication problems. The third is much less important than the first two and will not figure largely in the discussion. These top committees would have

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representation from high up in the Central Planning Staff, and the collection committee, for example, would include the top collection officers in the four member agencies.

b. Between these top committees and the subject committees is shown an EEI committee with direct lines to both the collection and production committees and to all the subject committees.

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them

c. The number and titles of the subject committees are intended to be suggestive only. These subject committees would take cognizance of all the intelligence operations in the subject fields, and are therefore shown with connections to the collection, production and publication committees.

d. The membership of these subject committees would include as a nucleus representatives from State, War, Air and Navy and from C.I.G., and additional membership from public and private agencies could be arranged to suit the needs of each case.

e. Whenever necessary and desirable, these subject committees could establish subcommittees to deal with collection problems, production problems, etc., in their field.

5. Some advantages which may be seen in this arrangement are as follows:

a. In each subject field one committee has an over-all view of all the problems and coordinates them at the subject level.

b. All problems involving collection are centralized and focused in one committee; similarly, for all research problems and all publication problems. It is believed that collection problems, for example would be better coordinated in a closely knit committee with C.I.G. and agency representation than by the loose framework of having a C.I.G. officer in individual contact with individuals in the member agencies.

6. Since the establishment of a number of subject committees is a fairly obvious development for the near future, it is clear that some pattern is rapidly becoming necessary. The alternative to the pattern which has been discussed above seems likely to be the establishment of a number of committees, some working on collection problems in subject fields and some on the parallel problems of research in subject fields, with the lines from these committees running on the one hand to the Information Branch and on the other

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to the Intelligence Branch, and a resulting danger of rather loose coordination along informal lines between the two branches, (subject of course, to final coordination by the Chief of the Planning Staff). It is submitted that in most subject fields the problems of collection and production are peculiar to that field, and coordination can best be effected at the subject level. At the same time there is need for top-level coordinated oversight of all collection problems and all production problems.

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Good Paper
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